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LESSONS IN PROJECT MANAGEMENT

Apress Accessible, easy to read case-studies in real-world project management challenges, each case study contains a story of the problem followed by an examination of the solution presented in easy to understand language.

PROJECT MANAGEMENT LESSONS LEARNED

A CONTINUOUS PROCESS IMPROVEMENT FRAMEWORK

CRC Press "Readers can benefit from the expertise of Mel Bost as both a project manager and a PMO practitioner. Kudos to him for bringing us this valuable perspective on lessons learned." —Mark Price Perry, Founder, BOT International and author of Business Driven Project Portfolio Management "Every project —by definition —produces a valuable outcome, whether it be a bridge, an app, or a new service.? But what author Mel Bost points out so well in this book, is that projects also yield something perhaps even more valuable: lessons learned, enabling an enterprise to execute projects sustainably better, with sustained benefits realization.? With a flair for storytelling, Bost uses case studies, templates, and examples from his vast and varied PM and PMO experience to make this book a valuable read for any project manager who wants to consistently master the art and science of project management."?—Rich Maltzman, co-author of the Cleland Award-Winning Green Project Management as well as Bridging the PM Competency Gap Project Management Lessons Learned: A Continuous Process Improvement Framework is intended for project managers, PMO professionals, and students of project management who wish to apply performance-based feedback to their process and project improvements. This feedback is the basis for modern process control theory, which is playing a greater and greater role in process design. Readers can apply the Process Feedback Framework, as well as lesson learned from the book's case studies, to meet challenges that arise now and in the future. Special

focus is given to technology development in projects and sustainability implications of process design. The book emphasizes rationale for a robust project risk management program which capitalizes on lessons learned. PMO leaders can use the organizational dynamics and systems archetypes applications presented in the book to define project policy standards and procedures to align PMO behaviors with performance objectives. as both a project manager and a PMO practitioner. Kudos to him for bringing us this valuable perspective on lessons learned." —Mark Price Perry, Founder, BOT International and author of Business Driven Project Portfolio Management "Every project —by definition —produces a valuable outcome, whether it be a bridge, an app, or a new service.? But what author Mel Bost points out so well in this book, is that projects also yield something perhaps even more valuable: lessons learned, enabling an enterprise to execute projects sustainably better, with sustained benefits realization.? With a flair for storytelling, Bost uses case studies, templates, and examples from his vast and varied PM and PMO experience to make this book a valuable read for any project manager who wants to consistently master the art and science of project management."?—Rich Maltzman, co-author of the Cleland Award-Winning Green Project Management as well as Bridging the PM Competency Gap Project Management Lessons Learned: A Continuous Process Improvement Framework is intended for project managers, PMO professionals, and students of project management who wish to apply performance-based feedback to their process and project improvements. This feedback is the basis for modern process control theory, which is playing a greater and greater role in process design. Readers can apply the Process Feedback Framework, as well as lesson learned from the book's case studies, to meet challenges that arise now and in the future. Special focus is given to technology development in projects and sustainability implications of process design. The book emphasizes rationale for a robust project risk management program which capitalizes on lessons learned. PMO leaders can use the organizational dynamics and systems archetypes applications presented in the book to define project policy standards and procedures to align PMO behaviors with performance objectives.

PROJECT MANAGEMENT CASE STUDIES AND LESSONS LEARNED

STAKEHOLDER, SCOPE, KNOWLEDGE, SCHEDULE, RESOURCE AND TEAM MANAGEMENT

CRC Press Project managers who lead globally dispersed teams face unique challenges in managing project stakeholders, scope, knowledge sharing, schedules, resources, and above all team execution in a global business environment. Finding timely solutions to challenging events becomes more difficult in a global project environment. This book presents more than 80 case studies designed to help project managers craft solutions to the typical problems that can occur in global projects. The author describes surprising, unexpected, and catastrophic cases that he encountered during his 35 years of project management experience in the global arena. The author details the background of each challenging case and then explains how he remedied the issue at hand. Some cases involve a logical step-by-step approach toward a solution, while others require unorthodox steps to get the project

on the right track. The book includes lessons learned after every case. This book is designed to help global project managers become more proactive, careful, disciplined, and ready for sudden surprises that can affect their projects. The project cases detailed in this book support and guide the strategizing process that occurs during the execution of global projects. The book emphasizes the importance of documenting lessons learned after each project to prevent making the same mistakes in the future.

EXPERIENCING PROJECT MANAGEMENT

PROJECTS, CHALLENGES AND LESSONS LEARNED

John Wiley & Sons A project manager must not only master methods and processes, but also have the ability to deal with new, unexpected and critical situations. The book deals with these challenges, the passion for projects and the creativity which is required in order to lead projects and bring them to a successful conclusion. Experienced project managers report on exciting tasks in various countries, daily life as project managers and about their personal experiences and learning effects. Readers will experience the fascinating appeal of the job of a "project manager", which also means constantly being prepared to get into a new task. Furthermore, the book provides ideas about how to overcome social, cultural, organisational, financial, bureaucratic or other hurdles. Not only classic project managers - engineers and economists -, but also lawyers or industrial engineers, who work in projects or are interested in project work, will be inspired by this book, how personal commitment and professional, organisational and social capabilities combine to form this unique profession.

MEGAPROJECT MANAGEMENT

LESSONS ON RISK AND PROJECT MANAGEMENT FROM THE BIG DIG

John Wiley & Sons Written by the former Deputy Counsel and Risk Manager for the Big Dig from 1996 to 2005, Virginia Greiman, this book describes the numerous risks faced by the project manager and the lessons learned that have never before been written about despite the huge volume of news articles and reports that have been published on the Big Dig. New insights based on excerpts of interviews offer new perspective on the challenges and accomplishments of the Big Dig, and separates this book from other texts in the field.

THE BASICS OF PROJECT EVALUATION AND LESSONS LEARNED

CRC Press For some organizations, Lessons Learned (LL) is an informal process of discussing and recording project experiences during the closure phase. For others, LL is a formal process that occurs at the end of each phase of a project. Regardless of when they are performed, if you are a project team member, chances are you will soon be required to present

A GUIDE TO THE PROJECT MANAGEMENT BODY OF KNOWLEDGE (PMBOK® GUIDE) - SEVENTH EDITION AND THE STANDARD FOR PROJECT MANAGEMENT (BRAZILIAN PORTUGUESE)

Project Management Institute PMBOK® Guide is the go-to resource for project management practitioners. The project management profession has significantly evolved due to emerging technology, new approaches and rapid market changes. Reflecting this evolution, The Standard for Project Management enumerates 12 principles of project management and the PMBOK® Guide &– Seventh Edition is structured around eight project performance domains. This edition is designed to address practitioners' current and future needs and to help them be more proactive, innovative and nimble in enabling desired project outcomes. This edition of the PMBOK® Guide:

- *Reflects the full range of development approaches (predictive, adaptive, hybrid, etc.);*
- *Provides an entire section devoted to tailoring the development approach and processes;*
- *Includes an expanded list of models, methods, and artifacts;*
- *Focuses on not just delivering project outputs but also enabling outcomes; and*
- *Integrates with PMI standards+™ for information and standards application content based on project type, development approach, and industry sector.*

THE HISTORY OF PROJECT MANAGEMENT

Kozak-Holland takes a hard look at the history of project management and how it evolved over the past 4,500 years. Examining archaeological evidence, artwork, and surviving manuscripts, he provides evidence of how each of the nine knowledge areas of project management have been practiced throughout the ages.

IT PROJECT MANAGEMENT

LESSONS LEARNED FROM PROJECT RETROSPECTIVES 1999-2020

Now Publishers Failure to learn from past mistakes and successes has consistently been a major obstacle to improving IT project management. This monograph addresses this shortcoming by integrating, updating, and extending the research findings from four previous studies on IT project retrospectives. The result is a "meta-retrospective" of 264 IT projects.

LESSONS IN PROJECT MANAGEMENT

Apress Most of the project management books on the market are basically textbooks. They are dry to begin with, and don't focus on the practical advice that most people need to run their projects. Lessons in Project Management, Second Edition does not assume that you are a project manager building a nuclear reactor or sending a man to the moon. Instead, it focuses on the millions of people who manage normal, medium-to-large projects on an ongoing basis. Each case study in Lessons in Project Management contains an accessible, easy-to-read analysis of the challenges of real-world project management. Each problem is presented, then followed by an examination of the solution, written in easy-to-understand language.

The format allows you to more easily relate to the book, since it brings into play a project scenario with practical project management lessons to be learned. You'll also recognize recurring characters who appear in multiple stories, and you'll start to develop some empathy for and interest in their struggles.

PROJECT MANAGEMENT LESSONS LEARNED

A CONTINUOUS PROCESS IMPROVEMENT FRAMEWORK

Introduction to processes and projects as key facilitators of modern life -- Understanding and empowering the program management office (PMO) and its influence on project lessons learned -- What do i do if my PMO can't execute? -- Avoiding disruption of the pmo by "accidental adversaries" -- Identifying and applying lessons learned -- The importance of reflection and changing attitudes in lessons learned -- What is "leverage" and how can project managers use it to their advantage? -- The best time to document project lessons learned -- The actual cost to your PMO for not capturing and sharing project lessons learned -- Applying project lessons learned as a best practice for your organization -- Understanding and using the new project framework -- Recognizing and using different perspectives -- Dilemmas and choices faced by project managers -- Identifying valuable candidates for project lessons learned -- Using the project framework to the benefit of enterprise risk management -- The tremendous impact of role models on project management leadership -- Facilitating a closer connection : lessons learned, risk management and knowledge management -- Using the project framework to facilitate technology development in projects -- Using facilitation and reframing toward project process improvement -- Avoiding the traps where structure influences behavior -- Lessons learned from the application of organizational dynamics to the business continuation and emergency response environment -- The sustainability imperative -- Conclusions -- Summary -- Epilogue -- Glossary -- Appendices -- References -- Index

NAPOLEON ON PROJECT MANAGEMENT

TIMELESS LESSONS IN PLANNING, EXECUTION, AND LEADERSHIP

Thomas Nelson *What is it about Napoleon Bonaparte that has led recognized leaders such as General George S. Patton to study his principles-and countless books on management and leadership to quote his maxims? What lessons can today's project managers and leaders learn from Napoleon's successes and failures? Napoleon on Project Management explores the key principles behind Napoleon's successes, the triggers that led to his downfall, and the lessons to be learned from his ultimate demise-and applies these lessons to modern-day project management and leadership at all levels.*

PROJECT MANAGEMENT IN EXTREME SITUATIONS

LESSONS FROM POLAR EXPEDITIONS, MILITARY AND RESCUE OPERATIONS. AND WILDERNESS EXPLORATIONS

Auerbach Publications *The growing complexity of projects and the uncertainty that*

reigns in today's global economy are rendering ineffective traditional project practices and processes. These outdated techniques are based on the premise that knowledge about a project is complete before it ever starts—this is nearly impossible in today's ever-changing world. New methods are needed to allow projects to adapt to changing conditions. Simply said, project management has to evolve! This book presents the latest steps in this evolution.

CUSTOMER-CENTRIC PROJECT MANAGEMENT

Gower Publishing, Ltd. There has been a sea-change in the focus of organizations - whether private or public - away from a traditional product- or service-centricity towards customer-centricity and projects are just as much a part of that change. Projects must deliver value; projects must involve stakeholders, and Elizabeth Harrin and Phil Peplow demonstrate convincingly that stakeholders are the ones who get to decide what 'value' actually means. *Customer-Centric Project Management* is a short guide explaining what customer-centricity means in terms of how you work and its importance for project performance; using tools and processes to guide customer-centric thinking will help you see the results of engagement and demonstrate how things can improve, even on difficult projects. The text provides a straightforward implementation guide to moving your own business to a customer-centric way of working, using a model called *Exceed* and provides some guidance for ensuring that customer-centricity is sustainable and supported in the organization. This is a practical, rigorous and well-researched text. It draws on established models and uses the example of project implementation in a healthcare environment to demonstrate the impact of this significant way of thinking about value. The authors can't guarantee that the *Exceed* process will radically improve project success rates, and no process can. Adopting a customer-centric mindset and using the *Exceed* process to measure and monitor customer satisfaction will, however, help you move towards working with happier, more engaged stakeholders.

WRANGLING SQUIRRELS

PROJECT MANAGEMENT LESSONS YOU WON'T LEARN IN SCHOOL

#1 New Release / Vine Voice Recommended 100% 5-Star Rating / PM Best Seller
 Don't look like an amateur! Manage your next project like a pro. Inspire your team and partner with your management. Careers and businesses rise or fall with the outcome of a project, and you have been chosen to lead the charge. Project Management is convoluted and complicated, you need to understand the leadership code. This book will explore the important concepts that have been overlooked in the contemporary teaching of project management. Gain real-world knowledge from experts in the field, expand your knowledge and your leadership circle with actionable information in every chapter of this book. Are you struggling to maintain your leadership in turbulent times? With your reputation and your leadership on the line you need shortcuts to execute faster, manage scope and satisfy executive management. You are dealing with project team members and stakeholders; different people focused on different things, scrambling around in different directions. It's like

Wrangling squirrels! Buying a basic management best seller might give you a foundation, but you also need to understand principles of social psychology. This book covers both, it's like leadership 101, packed with project management case studies. Without a practical understanding of leadership and the new science it's impossible to tell the difference between true leadership and self deception.

PROJECT MANAGEMENT: IT'S ALL BOLLOCKS!

THE COMPLETE EXPOSURE OF THE WORLD OF, AND THE VALUE OF, PROJECT MANAGEMENT

Routledge Welcome to Project Management: It's All Bollocks! where two people who vaguely know each other and barely like each other will pick over the sadly inadequate body of knowledge that is project management today, and generally challenge just about everything, eliminating that which you don't need to bother to learn about, or should already know, leaving you only with the parts that will give you the results you want. This book is a shakedown of project management, the profession, the myths it creates and promotes, its great ideas and ambitions and a few ropery bits that we're just not convinced about. The project management profession continues to grow and mature, but is at risk of excluding those who don't fit the mould. There is a mystique out there that only certificated project managers can be project managers. This is nonsense. The project management skill set is accessible to anyone, and how you choose to access it and put it to use should remain the decision of the individual. There shouldn't be a right or wrong choice. This book is targeted at those 'projects as usual project managers' who will drive most of the change inside organisations tomorrow and beyond, and who really need help to do that. The authors offer up a selection of seven cracking ideas, that when applied to a project environment will ultimately result in you being a good manager of projects in this modern world of business complexity.

PROJECT MANAGEMENT, DENIAL, AND THE DEATH ZONE

LESSONS FROM EVEREST AND ANTARCTICA

J. Ross Publishing Today, less than a third of projects deliver their specified business benefits on time and within budget. Nearly 20% of all projects fail outright, and under-delivery of benefits on the average project is as high as 50%. Acutely aware of this and without understanding the root causes of the problem, organizations are busy advancing capabilities and investing in methodologies and processes that increase complexity, but just deliver more failure. Using examples and lessons learned from high-risk environments where the price of project failure is death, this innovative and captivating guide provides powerful insights into the root causes of project failure and how to manage them. This essential reference for business leaders, portfolio owners, project and program managers, business analysts, and risk managers, explores the drivers of risk in projects, the relationship between our ambitions and our abilities, and provides pragmatic real-world solutions to this constancy of project failure that readers can apply directly to their organization.

PROJECT MANAGEMENT BLUNDERS

LESSONS FROM THE PROJECT THAT BUILT, LAUNCHED, AND SANK TITANIC

Multi-Media Publications Incorporated White Star's initiative to build its new Olympic-class ships can be described as a text book project. It started off very well in the initiation and planning phases: the project team had a very good understanding of the business and customer needs, a solid vision, a superlative business case, the right supplier partnerships, good stakeholder relationships, and a healthy balance of proven and emerging technologies. By the end of the design phase, however, decisions were made that compromised safety features. The architects assumed that the aggregated effect of the reduced safety features and advanced technologies would still protect the ships. By the end of the fitting-out phase, all key stakeholders believed that the ships could never founder. The belief in Titanic's invincibility grew through the sea trials and into the maiden voyage. Everyone-from the captain and crew to the 53 millionaires on board-believed this. Why else would the wealthy and powerful have filled the hold and safes with cars and riches, and come aboard on a potentially treacherous route? Fundamentally, they believed that man had conquered nature and there was little risk. This book reveals the project management blunders that doomed Titanic while it was still being built-mistakes that you can avoid repeating in your own projects. Filled with photos and copies of actual documents from the project, this book walks you through a case study in project management failure.

MAKING THINGS HAPPEN

MASTERING PROJECT MANAGEMENT

"O'Reilly Media, Inc." Offers a collection of essays on philosophies and strategies for defining, leading, and managing projects. This book explains to technical and non-technical readers alike what it takes to get through a large software or web development project. It does not cite specific methods, but focuses on philosophy and strategy.

THE EVERYDAY PROJECT MANAGER

A PRIMER FOR LEARNING THE PRINCIPLES OF SUCCESSFUL PROJECT MANAGEMENT

CRC Press The best organizations, and even the best departments within organizations, have a roadmap: a clear vision of where they would like to be and the means by which they will get there. This roadmap drives the everyday activity of the company as well as any change it makes both internally and externally. And it is what drives projects. In fact, it is arguable that success in business is almost wholly reliant on an ability to implement change effectively - whether it is a computer system that gives you the edge on your competitor, bringing a new product to market, adopting new ways of working, or completely redefining the approach your

company takes. Success and survival in business relies on change and the way that business implements change is through projects. Therefore, if you work in the world of business, sooner or later the chances are that you will be involved in a project, as a stakeholder, advisor, sponsor or possibly running it - as the project manager. In *The Everyday Project Manager*, author and project management expert Jeremy Nicholls shares the key attributes and skills of successful project management and describes the practical skills that will enhance project delivery regardless of your level of experience. The skills and concepts detailed in this book can be easily understood and implemented. They are "everyday" (that is, commonplace) skills, but they are skills and the concepts that the best project managers use every day. Each chapter details the concepts, practices, and tools that readers will use to build their proficiency in every phase of delivering a project efficiently and effectively.

TITANIC LESSONS IN PROJECT LEADERSHIP

EFFECTIVE COMMUNICATION AND TEAM BUILDING

Multi-Media Publications Incorporated In *Titanic Lessons in Project Leadership* we see how "small" and easily overlooked behavioral and communication issues can aggregate through a project to become seemingly unthinkable errors. It is critical that project managers and leaders have the skills to deal effectively with people issues. You need to be just as comfortable managing conflict and motivating your team as you are with planning your work and conducting a risk analysis. When faced with challenging deadlines and the pressures that go with managing projects, it is easy just to focus on getting the task done. This is most likely at the expense of having those difficult conversations with upset stakeholders and disgruntled customers; the people who ultimately determine whether the project is a success or failure. This book focuses on the people aspects of the Titanic story; the key stakeholders, power dynamics, underlying perceptions, communication, leadership and team interactions. Ranjit Sidhu draws on this tragic tale to focus on the "behind the scenes" aspects of human communication and leadership to guide you in the right direction for making that vital difference to your current projects. Combining contemporary management theory with her own insights and extensive project management experience, Ranjit offers practical guidance and lessons from history that will help you gain a deeper understanding of how leaders and teams can operate at their very best.

LEARNING LESSONS FROM PROJECTS

HOW IT WORKS, WHY IT GOES WRONG, AND HOW YOU CAN DO IT BETTER

Independently Published I wrote this book because it upsets me to see waste. That's waste of money; waste of time; waste of knowledge. And not just mine either - anybody's. Although the future is never exactly like the past, I believe that there are usually enough similarities between the two for our past experience to provide us with clues on how we could approach the future more productively - if only we knew how to find those clues, decode them and apply them. Organisations that run

projects have experience and useful knowledge passing right under their noses every day, but so often the value in this experience goes to waste because of a failure to take appropriate action. This book attempts to address why this happens, and to offer to Project Managers (PMs) and Project Management Office (PMO) people some suggestions as to how to improve the way your organisations learns lessons from projects. If, as a result of reading this book, you are moved to do something differently that reduces some waste and improves the way that you and your organisation learn from running projects, then it will have achieved its purpose.

Early views: "A pragmatic approach on #lessonslearnt full of practical tips that any #PMO or project practitioner can put into practice. Great new resource by @PragmaticPMO #pilot" - @Aspire_ToBeMore (Anke Bysouth) on Twitter "Lessons learned (rather than just documented...) persists as one of the most difficult to embed processes in PMOs thus I'm very happy to see more guidance available for practitioners to address this challenge. Well done, @PragmaticPMO! :-)" - @TheLuckyPM (Marisa Silva) "Delighted to share this new book on Learning Lessons from Projects [...] Great for PMO professionals looking to sort out this whole lessons learnt thing in their organisation [...] brilliant for any PMO people wanted to not only gen up on the subject but also learn some new insights on how to do it better. [...] A great addition to any PMO professionals bookshelf..." - Lindsay Scott (PMO Flashmob, PMO Learning) on LinkedIn and Twitter "Packed with techniques. Just what's needed" - Jonathan Norman (UK Major Projects Knowledge Hub) on LinkedIn "Love this! The power of story to teach in project management. Ken Burrell's videos and his new book are fabulous!" - Lori Silverman (Partners for Progress) on LinkedIn

THE PHOENIX PROJECT

A NOVEL ABOUT IT, DEVOPS, AND HELPING YOUR BUSINESS WIN

IT Revolution ***Over a half-million sold! The sequel, *The Unicorn Project*, is coming Nov 26*** "Every person involved in a failed IT project should be forced to read this book."—TIM O'REILLY, Founder & CEO of O'Reilly Media "The Phoenix Project is a must read for business and IT executives who are struggling with the growing complexity of IT."—JIM WHITEHURST, President and CEO, Red Hat, Inc. Five years after this sleeper hit took on the world of IT and flipped it on its head, the 5th Anniversary Edition of *The Phoenix Project* continues to guide IT in the DevOps revolution. In this newly updated and expanded edition of the bestselling *The Phoenix Project*, co-author Gene Kim includes a new afterword and a deeper delve into the Three Ways as described in *The DevOps Handbook*. Bill, an IT manager at Parts Unlimited, has been tasked with taking on a project critical to the future of the business, code named Phoenix Project. But the project is massively over budget and behind schedule. The CEO demands Bill must fix the mess in ninety days or else Bill's entire department will be outsourced. With the help of a prospective board member and his mysterious philosophy of The Three Ways, Bill starts to see that IT work has more in common with a manufacturing plant work than he ever imagined. With the clock ticking, Bill must organize work flow streamline interdepartmental communications, and effectively serve the other business functions at Parts Unlimited. In a fast-paced and entertaining style, three luminaries of the DevOps

movement deliver a story that anyone who works in IT will recognize. Readers will not only learn how to improve their own IT organizations, they'll never view IT the same way again. "This book is a gripping read that captures brilliantly the dilemmas that face companies which depend on IT, and offers real-world solutions."—JEZ HUMBLE, Co-author of Continuous Delivery, Lean Enterprise, Accelerate, and The DevOps Handbook ——— "I'm delighted at how The Phoenix Project has reshaped so many conversations in technology. My goal in writing The Unicorn Project was to explore and reveal the necessary but invisible structures required to make developers (and all engineers) productive, and reveal the devastating effects of technical debt and complexity. I hope this book can create common ground for technology and business leaders to leave the past behind, and co-create a better future together."—Gene Kim, November 2019

GREAT LESSONS IN PROJECT MANAGEMENT

Berrett-Koehler Publishers Learn from Other Projects to Avoid Pitfalls on Your Projects! Projects fail at an alarming rate, whether they are information technology, training, construction, or policy development projects. No matter the focus, each year we experience an abundance of challenged projects that either require super-human effort to resuscitate or die an untimely death. Great Lessons in Project Management is a treasure trove of lessons learned from troubled projects—and from projects that went well. This collection of stories describes the events surrounding a particular challenge a project manager faced or a tool that another used effectively. Project managers of all types of projects can draw on these stories to validate their own good practices and to avoid the pitfalls so many have encountered on their projects.

MANAGEMENT LESSONS FROM THE GREAT EXPLORERS

CRC Press The early explorers up through those of the early part of the last century were the supreme users of management practices that have been formalized today. Their expeditions had all the characteristics of a business project: goal setting, strategizing, applying finite resources, risk-taking, keeping people, dealing with competitors, and many others. During actual expeditions, the leaders faced many risks, issues, and conflicts that challenge the best leaders today, from small to large enterprises. Like all projects and business ventures, the expeditions met their goal, either partially or entirely, and in some cases even exceeded it or failed it completely. Management Lessons from the Great Explorers selects the most famous, and in some cases infamous, explorers to discuss and analyze the good and bad management practices—even though these explorers may have never called them management practices—they used before, during, and even after their expeditions. Each chapter provides historical background about one explorer and the details about their explorations. The chapters then discuss the challenges the explorers faced when planning and executing their expeditions and examine their successes and failures from a management perspective. The book will help managers to Manage unexpected and potentially catastrophic risks Set goals that open up new horizons Communicate effectively with team members Lead teams through

hardships and difficulties The final chapter gives lessons learned that managers may take from the book and apply to their own business undertakings. These lessons include Learning from experience Having a strong sponsor and team Relying on data and information Applying risk management and adapting to changing circumstances Implementing unity of command and defining roles and responsibilities Identifying and understanding stakeholders Being decisive Being willing to say no

HBR GUIDE TO PROJECT MANAGEMENT (HBR GUIDE SERIES)

Harvard Business Press MEET YOUR GOALS—ON TIME AND ON BUDGET. How do you rein in the scope of your project when you've got a group of demanding stakeholders breathing down your neck? And map out a schedule everyone can stick to? And motivate team members who have competing demands on their time and attention? Whether you're managing your first project or just tired of improvising, this guide will give you the tools and confidence you need to define smart goals, meet them, and capture lessons learned so future projects go even more smoothly. The HBR Guide to Project Management will help you: Build a strong, focused team Break major objectives into manageable tasks Create a schedule that keeps all the moving parts under control Monitor progress toward your goals Manage stakeholders' expectations Wrap up your project and gauge its success

PROJECT MANAGEMENT SUCCESS STORIES

LESSONS OF PROJECT LEADERS

*Wiley "This is the project management book I've been waiting a decade for! . . . The new world is the Project World, and this book gloriously shows the way."-Tom Peters How to get beyond the formulas and succeed in real-world project management Project Management Success Stories begins where most books on project management leave off-with the real-world experiences of professional project managers working without a net. From these stories and the lessons they teach, project managers emerge not as bureaucrats or technicians clinging to rules and formulas but as champions who challenge the status quo, set goals that extend the limits of their teams' capabilities, rely more on judgment and intuition than calculation, and are not afraid to take risks when necessary. Based on a comprehensive, NASA-sponsored research project, this practical guide takes readers beyond textbook management systems and articulates the field-proven tacit knowledge that these veteran leaders have accumulated through years of experience under fire. These stories contain lessons that extend far beyond the field of engineering; they apply in any environment, from the government task force to the corporate boardroom to the shop floor. This remarkably unconventional how-to book: * Features 70 firsthand project management success stories * Presents actionable lessons demonstrated by these success stories * Inspires and energizes readers to reach new heights in their own performance * Conveys leadership principles and intangibles in a simple, nontechnical format * Provides resources for creating success stories within any organization * Includes profiles of five "star" project managers Project management is not just for engineers anymore, and Project*

Management Success Stories is for anyone-engineer or generalist, project manager or team member-who wants to turn the tacit knowledge of proven professionals into hands-on solutions to the recurring challenges of a dynamic and constantly changing business and technological environment.

LESSONS IN AGILE MANAGEMENT

ON THE ROAD TO KANBAN

The Missing Link in the Evolution of Kanban -- From Its Roots in Agile David J. Anderson developed the Kanban Method over years spent managing and coaching Agile development teams, at companies such as Sprint and Microsoft, by integrating Lean thinking with Agile principles and practices. This compendium of anecdotes and epiphanies shares this journey on the road to Kanban, now a popular method for improving predictability while managing change and risk in organizations worldwide. Topics include: -Why people resist change -The role of the manager in Agile development -Flow and variability -Timeboxes and delivery cadence -Estimation and metrics

PROJECT MANAGEMENT WITH THE IBM RATIONAL UNIFIED PROCESS

LESSONS FROM THE TRENCHES

Prentice Hall Professional · Master win-win techniques for managing outsourced and offshore projects, from procurement and risk mitigation to maintenance · Use RUP to implement best-practice project management throughout the software development lifecycle · Overcome key management challenges, from changing requirements to managing user expectations The Hands-On, Start-to-Finish Guide to Managing Software Projects with the IBM® Rational Unified Process® This is the definitive guide to managing software development projects with the IBM Rational Unified Process (RUP®). Drawing on his extensive experience managing projects with the RUP, R. Dennis Gibbs covers the entire development lifecycle, from planning and requirements to post-mortems and system maintenance. Gibbs offers especially valuable insights into using the RUP to manage outsourced projects and any project relying on distributed development teams—outsourced, insourced, or both. This “from the trenches” guidebook is invaluable for anyone interested in best practices for managing software development: project managers, team leaders, procurement and contracting specialists, quality assurance and software process professionals, consultants, and developers. If you’re already using the RUP, Gibbs will help you more effectively use it. Whatever your role or the RUP experience, you’ll learn ways to · Simplify and streamline the management of any large-scale or outsourced project · Overcome the challenges of using the RUP in software project management · Optimize software procurement and supplier relationships, from Request for Proposals (RFPs) and contracts to delivery · Staff high-performance project teams and project management offices · Establish productive, consistent development environments · Run effective project kickoffs · Systematically identify and mitigate project risks · Manage the technical and business challenges of changing requirements · Organize iterations and testing in incremental development

processes · Transition new systems into service: from managing expectations to migrating data · Plan system maintenance and implement effective change control · Learn all you can from project post-mortems—and put those lessons into practice

SECOND ORDER PROJECT MANAGEMENT

Gower Publishing, Ltd. This text features extracts from a series of interviews with an international group of very senior managers who have been responsible for managing highly complex projects. These comments are combined and interspersed with brief explanations of some of the techniques.

THE KEYS TO OUR SUCCESS

LESSONS LEARNED FROM 25 OF OUR BEST PROJECT MANAGERS

Multi-Media Publications Incorporated Project managers are keen to learn from the best. So we asked the top experts in the field a straightforward question: What is your best piece of advice for success in project management? The result is this book a collection of their best stories, lessons, and takeaways. 25 different industry leaders make compelling cases for why their key will help influence your project success: The seven bullets of highly effective project managers Why leadership must be taken, not given The importance of becoming project business-savvy Ways to generate meaningful client ownership How great project managers make it fun And 20 other differentiators that have helped these industry leaders stand out If you are interested in differentiating yourself and boosting your career, then this book is a fantastic opportunity to connect with trusted mentors, read their honest advice, and leverage these keys to success in your own practice.

U.S. MILITARY PROGRAM MANAGEMENT

LESSONS LEARNED AND BEST PRACTICES

Berrett-Koehler Publishers An indispensable resource for all defense industry professionals—governmental and commercial! Introducing the only book on the market offering valuable best practices and lessons learned for U.S. military program management The U.S. Department of Defense and the related defense industry together form the largest and most powerful government and business entity in the world, developing some of the most expensive and complex major systems ever created. U. S. Military Program Management presents a detailed discussion, from a multi-functional view, of the ins and outs of U.S. military program management and offers recommendations for improving practices in the future. More than 15 leading experts present case studies, best practices, and lessons learned from the Army, Navy, and Air Force, from both the government and industry/contractor perspectives. This book addresses the key competencies of effective U.S. military program management in six comprehensive sections: • Requirements management • Program leadership and teamwork • Risk and financial management • Supply chain management and logistics • Contract management and procurement • Special topics

THE LAZY PROJECT MANAGER

HOW TO BE TWICE AS PRODUCTIVE AND STILL LEAVE THE OFFICE EARLY

Infinite Ideas *The Lazy Project Manager shows how adopting a more focused approach to life, projects and work can make us twice as productive. By concentrating project management to exercise effort where it really matters we will work smarter. The simple techniques of lazy project management can help us to work more effectively and improve our work-life balance.*

INTERNATIONAL PROJECT MANAGEMENT

Routledge *'International Project Management' provides specific guidelines for achieving greater project success. It is the result of 15 years of work on international projects by the authors across various project areas and industries. The authors address a need for modern techniques in project management geared and suited to international projects. They offer lessons learned from failures and problems in international projects, and suggest alternative solutions for project issues. Industry examples include manufacturing, distribution, communications, media, transportation, government, IT, marketing, energy, medical care, tourism, and others in forty countries across five continents. The purpose of this book is to answer: **
*What is an international project and why is it different? * What are the critical success factors for managing international projects? * How are vendors and outsourcing managed across national boundaries? * How do businesses effectively address cross-cultural, social, and political issues? * How are international communications set up and coordinated? * What should a manager look for in an international project leader? * How does a business select the right vendors for an international project? * How are inadequate or incompatible infrastructure and technology issues overcome? * How are the legal and bureaucratic limitations on project management dealt with?*

HOW TO MANAGE A GREAT PROJECT

ON BUDGET. ON TARGET. ON TIME.

Pearson UK *So, you've been asked to manage a project. Not sure where to start? Start here. This is your ultimate one-stop, easy-going and very friendly guide to delivering any project of any size. Even if you're a first time, never-done-it-before, newbie project manager, How to Manage a Great Project will get you from start to finish on budget, on target and on time. In just eight simple steps, you'll learn to: Get things started: understand the what, why, where and who of your project Plan for success: co-ordinate what needs doing and who needs to do it Make it happen: get everything done - in order and on time Keep on track: monitor your progress to stay in total control Wind things up: review, report and enjoy the well-earned results How to Manage a Great Project is your roadmap to project perfection - first time, every time.*

PROJECT MANAGEMENT

24 LESSONS TO HELP YOU MASTER ANY PROJECT

McGraw-Hill Education *Project Management* reviews the steps in organizing and managing projects, from how to build a realistic schedule to how to measure both success and failure. *Project Management* discusses team building, timing, the planning process, estimating project costs, managing project interfaces, risk management, and more.

PROJECT MANAGEMENT FOR THE 21ST CENTURY

Routledge *The challenge of managing projects is to combine the technology of the future with lessons from the past. In the Third Edition of Project Management for the 21st Century, noted authors Bennet Lientz and Kathryn Rea provide a modern, proven approach to project management. Properly applied without massive administrative overhead, project management can supply structure, focus, and control to drive work to success. Third Edition revisions include: 35% new material; three new chapters on risk management, international and multinational projects, project culture; entire text rewritten to take advantage of the Web and Internet tools; new appendix covering web sites; additional materials on "what to do next"; more feedback from readers and lessons learned.*

A HOLISTIC APPROACH TO LESSONS LEARNED

HOW ORGANIZATIONS CAN BENEFIT FROM THEIR OWN KNOWLEDGE

CRC Press *The book presents a holistic approach to organization performance improvements by lessons learned management. Such an approach is required because specific methods, such as debriefing, task management or procedures updates, do not achieve actual improvements. The presented model spans the entire life cycle of lessons learned: Starting from creating new lessons, moving on to knowledge refining and ending with smart integration into the organizational environment so future re-use of knowledge is enabled. The model also addresses other sources of organizational learning including quality processes and employee experience utilization.*

SYSTEMS ENGINEERING

FIFTY LESSONS LEARNED

CRC Press *The author has spent approximately 50 years in the field of systems engineering. This Focus book provides a "looking back" at his 50-year run and the lessons he learned and would like to share with other engineers, so they can use these lessons in their day-to-day work in systems engineering and related fields. The book is written from a systems engineering perspective. It offers 50 lessons learned working for a variety of different companies, which can be used across many other engineering fields. The book will be of interested to students and engineers across many fields, as well as students and engineers working in business and management*

fields.

HEAD FIRST PMP

A LEARNER'S COMPANION TO PASSING THE PROJECT MANAGEMENT PROFESSIONAL EXAM

"O'Reilly Media, Inc." Now updated for the 2016 PMP exam Learn the latest principles and certification objectives in The PMBOK® Guide, (Fifth Version), in a unique and inspiring way with Head First PMP. This book helps you prepare for the PMP certification exam using a visually rich format designed for the way your brain works. You'll find a full-length sample exam included inside the book. More than just proof of passing a test, a PMP certification means that you have the knowledge to solve most common project problems. But studying for a difficult four-hour exam on project management isn't easy, even for experienced project managers. Drawing on the latest research in neurobiology, cognitive science, and learning theory, Head First PMP offers you a multi-sensory experience that helps the material stick, not a text-heavy approach that puts you to sleep. This book will help you: Learn PMP's underlying concepts to help you understand the PMBOK principles and pass the certification exam with flying colors Get 100% coverage of the latest principles and certification objectives in The PMBOK Guide, Fifth Edition Make use of a thorough and effective preparation guide with hundreds of practice questions and exam strategies Explore the material through puzzles, games, problems, and exercises that make learning easy and entertaining Head First PMP puts project management principles into context to help you understand, remember, and apply them—not just on the exam, but also on the job.